NATIONAL BEST PRACTICES ON PUBLIC-PRIVATE COOPERATION

Area	Nation	Title	Hyperlink or summary
Partnership	CA	National Cyber Security Strategy 2025	A strategic framework based on the principle that cyber security is a shared responsibility. It moves away from a single static plan to agile, issue-specific action plans developed in close collaboration with the private sector, academia, and digital citizens https://www.publicsafety.gc.ca/cnt/rsrcs/pblctns/ntnl-cbr-scrt-strtg-2025/index-en.aspx
Partnership	CA	Canadian Centre for Cyber Security (the Cyber Centre)	The Cyber Centre is the single unified source of expert advice, guidance, services and support on cyber security for government, critical infrastructure owners and operations, the private sector and the Canadian public. https://www.cyber.gc.ca/en/about-cyber-centre
Partnership	CA	Innovation for Defence Excellence and Security (IDEaS) program	The IDEaS program is designed to improve DND's access to the creative potential of Canadian innovators. The program leverages Canadian's knowledge and concepts to enhance defence capability, create an economic impact, and ultimately, to build an innovation ecosystem for national defence.

Area	Nation	Title	Hyperlink or summary
			https://www.canada.ca/en/department-national-defence/programs/defence-ideas.html
Partnership	CA	The Strategic Response Fund (SRF)	The Strategic Response Fund (SRF) helps Canadian industries innovate, adapt and compete in a changing global economy. The SRF supports large-scale, transformative projects that build economic resilience, strengthen supply chains and protect good jobs in key sectors such as steel, aluminum, automotive, forest products, AI and advanced technologies. https://ised-isde.canada.ca/site/ised/en/programs-and-initiatives/strategic-response-fund
Partnership	CA	National Supply Chain Office	The National Supply Chain Office, works with industry, governments and partners to make Canada's supply chains more efficient, fluid, resilient and reliable. http://tc.canada.ca/en/supply-chain-canada/national-supply-chain-office

Area	Nation	Title	Hyperlink or summary
Crisis coordination	CA	Health Portfolio Emergency Response Plan 2024	The ESF #5 Framework: A modular command structure that enables CF Health Services to plug directly into civilian medical logistics and private sector assets during a crisis. https://www.canada.ca/en/public-health/services/publications/health-risks-safety/health-portfolio-emergency-response-plan.html
Health surge capacity	CA	National Emergency Strategic Stockpile's Comprehensive Management Plan 2024	Vendor-Managed Inventory: Leverages private sector contracts to rotate and refresh medical supplies, ensuring zero-waste and high-readiness surge capacity. https://www.canada.ca/en/public-health/services/emergency-preparedness-response/national-emergency-strategic-stockpile/comprehensive-management-plan.html
Partnership	CA	National Adaptation Strategy	A whole-of-society framework that aligns federal, provincial, and private sector efforts. It sets 2030 targets for businesses to integrate climate risk into operations and incentivizes

Area	Nation	Title	Hyperlink or summary
		2023	private investment in resilient infrastructure and a climate-stable economy. https://www.canada.ca/en/services/environment/weather/climatechange/climate-plan/national-adaptation-strategy/full-strategy.html
Resilience	CA	Canadian Forum for Digital Infrastructure Resilience (CFDIR) 2025	The CFDIR is a voluntary, consensus-based and action-oriented public-private collaboration formed to enhance the resilience of the Canadian critical digital infrastructure, resulting in a trusted digital economy for Canadians and a thriving cyber security industry. https://ised-isde.canada.ca/site/spectrum-management-telecommunications/en/learn-more/committees-and-stakeholders/committees-and-councils/canadian-forum-digital-infrastructure-resilience-cfdir
Civilian Mobilization	CA	Public Safety Canada's 2026 to 2027 Departmental Plan	Formalizing pathways for private-sector experts and medical volunteers to integrate with military efforts during protracted domestic operations

Area	Nation	Title	Hyperlink or summary
			https://www.publicsafety.gc.ca/cnt/rsrcs/pblctns/dprtmntl-pln-2026-27/index-en.aspx
Information Sharing	DE	The Danish Agency for Resilience guidance on business continuity planning Pandora cell concept on strategic foresight during crisis management	https://www.brs.dk/globalassets/brs---beredskabsstyrelsen/dokumenter/krisestyring-og-beredskabsplanlagning/2020/-pandorauk-.pdf
Resilience	EU	EU CER and NIS-2 Directives	https://eur-lex.europa.eu/eli/dir/2022/2557/oj http://data.europa.eu/eli/dir/2022/2555/2022-12-27
Educational	FI	National Defence Courses - The aim of the courses is to enhance cooperation between all different sectors of the society in exceptional circumstances and emergencies, and also to promote networking between people working in different fields relevant to comprehensive security.	https://maanpuolustuskorkeakoulu.fi/en/national-defence-courses https://www.centrumbalticum.org/en/publications/baltic_rim_economies/baltic_rim_economies_2_2024_-_nato_present_status_and_forthcoming_devel

Area	Nation	Title	Hyperlink or summary
			opments/kaarle_wikstrom_defence_courses_keep_up_with_the_times
Coordination	FI	Exemptions and reservations of personnel and equipment. Ensure that personnel and equipment for private sector critical businesses is ensured during crisis or conflict by coordinating resources with military.	Ohje henkilövaraukseen - Puolustusvoimat
Coordination	FI	Voluntary involvement of private sector entities in National Emergency Supply Organisation through its sectors and pools.	https://www.huoltovarmuuskeskus.fi/en/security-of-supply/public-private-partnership
Information Sharing	FI	ISAC information sharing groups established for various sectors of cyber security - ISAC information sharing groups | NCSC-FI	https://www.kyberturvallisuuskeskus.fi/en/our-services/situation-awareness-and-network-management/isac-information-sharing-groups
Legal	FI	Government act 1390/1992 on security of supply (under revision) National Emergency Supply Agency and National Emergency Supply Organisation.	Laki huoltovarmuuden turvaamisesta | 1390/1992 | Lainsäädäntö | Finlex https://www.huoltovarmuuskeskus.fi/en

Area	Nation	Title	Hyperlink or summary
Legal	FI	The contingency planning obligation of telecommunications operators - Act on Electronic Communications Services, Chapter 35 Preparedness	
Legal	FI	Recommendation on the contingency planning obligation of telecommunications operators (Suosituksia teletoiminnan varautumisesta 311/2017 S)	
Preparedness	FI	Finland: HÄTY-group (SVPL 276 §), preparedness SVPL (SVPL 35 chapter) and Traficom recommendation for preparedness 311/2017 S.	
Planning & Information Sharing	FI	Interference cooperation working group - Act on Electronic Communications Services, Section 276	
Academic course	FR	Professional training for actors in crisis management (PAGC), which serves as a model for the development of resilience training and also provides training for private operators.	https://www.sgdsn.gouv.fr/nos-missions/anticiper-et-prevenir/conduire-la-reponse-aux-crises
Continuity	FR	SGDSN guide on business continuity, intended for the State, local authorities, businesses, etc.	https://guide-continuite-activite.sgdsn.gouv.fr/

Area	Nation	Title	Hyperlink or summary
Critical infrastructure protection	FR	Information about our SAIV system for protecting critical infrastructure	http://www.sgdsn.gouv.fr/nos-missions/proteger/proteger-les-activites-indispensables-lexercice-de-lautorite-de-letat-et-au
Cyber	FR	ANSSI cybersecurity guides	https://cyber.gouv.fr/guides-essentiels-et-bonnes-pratiques-de-cybersecurite-par-ou-commencer
Resilience	GE	Initiative for Safeguarding the business sector German title: Initiative Wirtschaftsschutz	“Initiative Wirtschaftsschutz” is a cooperation between security and intelligence agencies with german main business association. It is designed to enhance awareness for security-related challenges within the business sector and to provide support to strengthen resilience.
Partnerships	GE	The UP KRITIS initiative (Unabhängige Partnerschaft / independent partnership for critical infrastructure)	The UP KRITIS initiative for cooperation between the economy and the state in order to protect critical infrastructure in Germany is a public-private cooperation between critical infrastructure operators, their associations and

Area	Nation	Title	Hyperlink or summary
			the responsible government agencies for the civil aspect of operation only. https://www.bsi.bund.de/EN/Themen/Regulierte-Wirtschaft/Kritische-Infrastrukturen/UP-KRITIS/up-kritis_node.html
Legal	GR	One Greek example is Greek Civil Protection Law (Law 4662/2020) which establishes the *National Civil Protection Mechanism* (Εθνικός Μηχανισμός Διαχείρισης Κρίσεων και Αντιμετώπισης Κινδύνων) and formally integrates private sector stakeholders into national emergency management planning. It includes provisions for critical infrastructure operators, continuity planning, and cooperation agreements with private utilities and service providers.	https://civilprotection.gov.gr/
Legal	IT	An Italian example is Italian Civil Protection Code (Legislative Decree 1/2018) which provides a comprehensive framework for public-private cooperation in resilience and disaster management, requiring essential service providers (energy, communications, transport, health) to prepare continuity plans and coordinate with civil authorities. It	https://www.protezionecivile.gov.it/en/normativa/legislative-decree-no--1-of-january-2--2018--civil-protection-code/

Area	Nation	Title	Hyperlink or summary
		explicitly mentions collaboration with private operators for risk assessment, early warning, and response.	
Continuity	LA	Map of Critical ATMs in Latvia, issued by Central Bank, Republic of Latvia	https://www.bank.lv/en/services/map-of-atms-in-latvia
Legal	LA	Local Government Law, including requirement to receive a personnel security clearance for access to an official secret for to the chairperson and deputy chairperson of the council (Section 17 (7); 21 (4) 9 and (8); Transitional Provisions 13 and 14).	https://likumi.lv/ta/en/en/id/336956-local-government-law
Planning	LA	Republic of Latvia, Cabinet Regulation “Procedures for Surveying Critical Infrastructure, Including European Critical Infrastructure, and for Planning and Implementation of Security Measures and Continuity of Operation”, including establishment of a subunit of the National Guard at the critical infrastructure (paragraph 35)	https://likumi.lv/ta/en/en/id/324689-procedures-for-surveying-critical-infrastructure-including-european-critical-infrastructure-and-for-planning-and-implementation-of-security-measures-and-continuity-of-operation
Educational	NATO	Courses NATO School Oberammergau	https://www.natoschool.nato.int/s/home

Area	Nation	Title	Hyperlink or summary
Partnerships	NE	Virtual stock availability contract logistic bridges with Belgian defense (military engineers) with ICA partner	www.infracapacityalliance.org/partner-in-de-spotlight-janson-bridging
Partnerships	NE	Collective preparedness and response to civil and military crises with grand-based infra- and construction solutions (bridges, roads, water, power, shelter, logistics, pumping, telecom, etc.) captured in virtual stocks. Virtual stock availability, contracting, emergency power to support continuity of public resilience hubs (e.g., fire stations)	www.infracapacityalliance.org
Resilience	NE	Public-private Counter UAS (C-UAS) Challenge Summary	NL MoD in cooperation with DefPort launched a project 'challenging' private sector companies to find operational and innovative solutions to concrete problems. A first use case that is currently ongoing is the creation of a complete C-UAS system aimed at neutralizing small UAS. More than 100 companies have already shown interest and MoD is asking for a complete system, nudging companies in consortia. This 'challenge' blueprint could also be applied to resilience related topics in the near future.
Continuity	NO	Cooperation for Security - National Defence Industrial Strategy	Meld. St. 17 (2020–2021) - regjeringen.no

Area	Nation	Title	Hyperlink or summary
Legal	NO	Norwegian regulation to ensure collaboration between all electricity producers and all grid companies in Norway to ensure security	https://lovdata.no/dokument/SF/forskrift/2012-12-07-1157 https://www.nve.no/energi/tilsyn/kraftforsynings beredskap/kraftforsyningens-beredskapsorganisasjon-kbo/organisering-av-kraftforsyningsberedskap/kraftforsyningens-beredskapsorganisasjon-kbo/
Legal	NO	Norwegian regulation to ensure availability of construction resources in crises	https://lovdata.no/dokument/SF/forskrift/2013-06-28-807#:~:text=Form%C3%A5let%20med%20forskriften%20er%20%C3%A5%20%C3%B8ke%20tilgjengeligheten%20til,ressursene%20gjennom%20samarbeid%20mellom%20offentlige%20myndigheter%20og%20n%C3%A6ringsdrivende.
Legal	NO	Norwegian regulation to ensure availability of transport capacity in crises and war	https://lovdata.no/dokument/SF/forskrift/2005-06-14-548

Area	Nation	Title	Hyperlink or summary
Planning	NO	Improved conceptualising of hybrid interference below the threshold of armed conflict	Improved conceptualising of hybrid interference below the threshold of armed conflict
Planning	NO	Modelling Total Defence Systems to Inform National Resilience Objectives	Modelling Total Defence Systems to Inform National Resilience Objectives - A Norwegian Case Study | NATO Science and Technology Organization
Planning	NO	National Security Strategy	National Security Strategy - regjeringen.no
Preparedness	NO	Prepared for crisis and war	Meld. St. 9 (2024–2025) - regjeringen.no
Preparedness	NO	Improved conceptualizing of hybrid interference below the threshold of armed conflict	Improved conceptualising of hybrid interference below the threshold of armed conflict
Educational Coordination/ Planning	PL	Defence Course (PL: Kurs Obronny) Higher Defence Course (POL: Wyższy Kurs Obronny)Airlift / Sealift / Surface Executive Working Groups	https://www.gov.pl/web/obrona-narodowa/szkolenie-obronne Led by the US Transportation Command with US DOT, Commercial transportation providers, and National Defense Transportation Association classified and unclassified semi-annual meetings to discuss current and future military operational transportation requirements. Also provides venue for

Area	Nation	Title	Hyperlink or summary
			commercial sector to highlight challenges meeting military requirements with resolution actions being set.
Legal Coordination/ Planning	PL	Act on Defense of the Homeland (POL: Ustawa o Obronie Ojczyzny). 11 March 2022 Section XXII defines private and public companies' support for the military. Operate a national coordination hub for public-private assistance	https://sip.lex.pl/akty-prawne/dzu-dziennik-ustaw/obrona-ojczyzny-19220069 The AMSCC serves as a great example of this national coordination hub for public-private assistance.
Continuity	SW	English title: Method for identifying essential services *Swedish title: Metod för identifiering av samhällsviktig verksamhet*	https://rib.msb.se/filer/pdf/30509.pdf
Continuity	SW	English title: Guidance for identifying essential services that are necessary for total defence *Swedish title: Vägledning för att identifiera samhällsviktig verksamhet som är nödvändig för totalförsvaret*	https://rib.msb.se/filer/pdf/30508.pdf

Area	Nation	Title	Hyperlink or summary
Continuity	SW	English title: Protection of essential services: Increased resilience through work on risk management, continuity management, information and cyber security, and handling adverse events *Swedish title: Skydd av samhällsviktig verksamhet : Ökad motståndskraft genom arbete med riskhantering, kontinuitetshantering, informations- och cybersäkerhet och hantera oönskade händelser*	https://rib.msb.se/filer/pdf/30783.pdf
Continuity	SW	English title: A quick guide for working with continuity management: A quick guide aimed at those of you who will lead the work in your organisation *Swedish title*: En lathund för arbete med kontinuitetshantering: En lathund riktad till dig som ska leda arbetet i din organisation	https://rib.msb.se/filer/pdf/30703.pdf
Continuity	SW	English title: Tips for conducting a workshop in business continuity management *Swedish title: Tips för genomförande av workshop i kontinuitetshantering*	https://rib.msb.se/filer/pdf/29026.pdf

Area	Nation	Title	Hyperlink or summary
Planning	SW	English title: Planning for the supply of goods and services – A guide for authorities for a strengthened security of supply *Swedish title: Planering för försörjning av varor och tjänster – En vägledning till myndigheter för en stärkt försörjningsberedskap*	https://rib.msb.se/filer/pdf/30923.pdf
Planning	SW	English title: Planning support for loss of personnel, goods and services *Swedish title: Planeringsstöd för bortfall av personal, varor och tjänster*	https://rib.msb.se/filer/pdf/29051.pdf
Planning	SW	English title: Planning support for loss of energy *Swedish title: Planeringsstöd för bortfall av energi*	https://rib.msb.se/filer/pdf/30131.pdf
Planning	SW	English title: Scenarios to support planning supply chain disturbances. With examples of preparedness-raising measures.	https://www.foi.se/rapportsammanfattning?reportNo=FOI-R--5144--SE

Area	Nation	Title	Hyperlink or summary
		Swedish title: Scenarier till stöd för planeringen för försörjningsberedskap. Med exempel på beredskapsåtgärder.	
Preparedness	SW	English title: List of important societal functions - Starting point for strengthening societal preparedness *Swedish title: Lista med viktiga samhällsfunktioner - Utgångspunkt för att stärka samhällets beredskap*	https://rib.msb.se/filer/pdf/29800.pdf
Preparedness	SW	English title: Flexible preparedness - An initial analysis of a concept for reorganising industrial production in Sweden during crises and wars *Swedish title: Flexibel beredskap - En inledande analys av ett koncept för att ställa om industriproduktionen i Sverige under kriser och krig*	https://www.foi.se/rapportsammanfattning?reportNo=FOI-R--5351--SE#:~:text=Konceptet%20kallas%20flexibel%20beredskap%20eftersom%20det%20utnyttjar%20m%C3%B6jligheterna,som%20kr%C3%A4vs%20f%C3%B6r%20att%20det%20ska%20kunna%20implementeras.
Continuity	UK	Business Continuity Management Toolkit	Business_Continuity_Managment_Toolkit.pdf
Educational	UK	UK Resilience Academy	UK Resilience Academy – GOV.UK

Area	Nation	Title	Hyperlink or summary
			Provides learning and development to people leading and working in government and across the wider resilience sector.
Preparedness/ Commu-nications	UK	National Risk Register 2025	National Risk Register 2025 - GOV.UK Outlines the most serious risks facing the United Kingdom
Preparedness/ Commu-nications/ Resilience	UK	Prepare	Prepare - Prepare Designed to help the general population prepare for emergencies, be more informed about hazards and get involved in activities to support the local community before, during and after an emergency.
Resilience	UK	The Resilience Action Plan	UK Government Resilience Action Plan (HTML) - GOV.UK sets out this government's strategic approach to increasing the UK's resilience against the risks we face.
Resilience	UK	The Amber Book	The Amber Book - Managing Crisis in Central Government - GOV.UK

Area	Nation	Title	Hyperlink or summary
			a framework for how UK central government collectively responds to crises that require co-ordinated action across government
Resilience / Preparedness	UK	National Cyber Security Centre Cyber Assessment Framework	Cyber Assessment Framework - NCSC.GOV.UK tool designed to help organisations, particularly CNI, to improve their cyber security and resilience
Resilience / Convening / Coordination	UK	National Cyber Security Centre Industry 100 Scheme	https://www.ncsc.gov.uk/section/industry-100/about bringing industry and government expertise together to help us all learn lessons, identify systemic vulnerabilities and reduce the impact of cyber attacks.
Agreements	US	FEMA National Business Emergency Operations Center Membership Agreement	https://www.fema.gov/sites/default/files/documents/nbeoc-membership-agreement-2022.pdf
Comm-unications	US	FirstNet Public Safety Broadband	https://www.firstnet.com/

Area	Nation	Title	Hyperlink or summary
Convening	US	Annual U.S. Chamber of Commerce “Building Resilience Through Private-Public Partnerships” Conference	https://www.uschamberfoundation.org/event-series/building-resilience-conference
Critical Infrastructure Protection	US	Infrastructure Protection Programs	Protected Critical Infrastructure Information (PCII) Program | CISA Infrastructure Resilience Planning Framework (IRPF) | CISA 2013 National Infrastructure Protection Plan | CISA
Information Sharing	US	FEMA Information Sharing for Private-Public Partnerships Guide	https://www.fema.gov/sites/default/files/documents/fema_information-sharing_guide.pdf
Information Sharing	US	Cybersecurity and Infrastructure Analysis Agency Program	Information Sharing and Analysis Organizations (ISAOs) | CISA
Legal	US	Emergency Preparedness Agreements: Voluntary Intermodal Sealift Agreement.	Authorised under the Defense Production Act, these DOT maritime programs provide a financial retainer incentive to vessels in exchange for their availability during times of need; vessels are U.S.-registered and

Area	Nation	Title	Hyperlink or summary
		Voluntary Tanker Agreement; Cable Security Fleet	participants must make their ships and commercial transportation resources available upon request by the Secretary of Defense during times of war or national emergency. https://www.maritime.dot.gov/national-security/strategic-sealift/voluntary-intermodal-sealift-agreement-visa www.maritime.dot.gov/msci/marad-federal-register-notices MPS/TSP/CSF Poster October 2024 | MARAD https://www.maritime.dot.gov/national-security/strategic-sealift/voluntary-intermodal-sealift-agreement-visa
Legal	US	Strategic Seaport Program	Facilitates the movement of deploying military forces through designated U.S. commercial seaports and the intermodal system while minimising congestion and disruption of commercial activities by creating a detailed pre-planning coordination network and

Area	Nation	Title	Hyperlink or summary
			mechanisms between commercial port authorities, DoD and DOT.
Partnerships	US	FEMA Building Private-Public Partnerships Guide	https://www.fema.gov/sites/default/files/documents/fema_building-private-public-partnerships_042025.pdf
Planning	US	North Carolina Emergency Operations Plan	https://www.ncdps.gov/our-organization/emergency-management/em-operations/emergency-operations-plan
Planning	US	Illinois EOP Annex on Private Sector Integration	https://iemaohs.illinois.gov/preparedness/ieop.html
Response	US	Managing Disasters Through Public-Private Partnerships	https://www.jstor.org/stable/j.ctt4cg8rg